

# Mercy Partners Limited

## Strategic Priorities 2026-2028



### Purpose and Objectives

This document draws on Mercy Partners' purpose and objects as a public juridic person, as set out in its statute and constitution, articulating the Strategic Priorities for 2026–2028 and establishing a framework to guide governance, leadership, formation, advocacy, and stewardship in the fulfilment of its canonical responsibilities and mission.

MERCY PARTNERS LIMITED Continues the mission of Jesus Christ and assumes responsibility to further the aged care, religious, health, education, charitable and community service ministries entrusted to it within the ministries of the Roman Catholic Church.

MERCY PARTNERS LIMITED ensures through its governance policies and practices that each of the works for which it is responsible operates in conformity with the teachings, discipline and laws of the Roman Catholic Church.

MERCY PARTNERS LIMITED will continue to build on the charism and sound traditions of the Sisters of Mercy, Presentation Sisters of Queensland, Missionary Franciscan Sisters of the Immaculate Conception and other Stewards within the tradition of the Roman Catholic Church. *(extracts from Canonical Statute and Constitution)*

### Statement of Intent

*Mercy Partners continues the courageous leadership of its founding charisms in discerning and responding to the emerging needs of the Church in a changing world.*

### Strategic Priorities

#### Strategic Priority 1: Canonical Sponsorship

- Focus 1:** Work proactively with ministry Boards to ensure clear accountability for fulfilling their canonical responsibilities.
- Focus 2:** Strengthen and sustain the deliberate alignment of Mercy Partners' mission and identity with the life and teachings of the Catholic Church.
- Focus 3:** Purposely engage and influence stakeholders to deepen commitment to universal human dignity and to a shared culture of communal Formation.
- Focus 4:** Develop and implement a future-focused three-year Formation Strategic Plan for Mercy Partners Board and support its Ministry Boards in creating their own Strategic Formation Plans.
- Focus 5:** Critically review and strengthen understanding of the Mercy Partners Board's model of delivering Formation and its effectiveness across Mercy Partners and its ministries.
- Focus 6:** Establish and deliver a strong Formation review and reporting framework to evaluate and drive the continued uplift of Formation culture within Mercy Partners and its ministries.

#### Strategic Priority 2: Leadership and Advocacy

- Focus 1:** Strengthen collaborative partnership with existing ministries, to build trust, ensure alignment, and advance a shared mission that embraces our diverse charisms, lay leadership, and evolving ministry needs.
- Focus 2:** Influence and engage actively with key national stakeholders including AMPJP, CHA, CORMSAA and other relevant state-based support networks.
- Focus 3:** Strengthen and actively expand relationships across the wider church including through purposeful collaboration with local Bishops, diocesan initiatives and other RI/MPJP initiatives.
- Focus 4:** Identify current and emerging needs within the Church and the broader community and use this knowledge to advocate for change and action through relevant stakeholders and Mercy Partners ministries.

#### Strategic Priority 3: Sustainability

- Focus 1:** Provide, transparent and robust and accountable oversight of financial sustainability across Mercy Partners and its ministries.
- Focus 2:** Cultivate bold, strategic relationships with congregations and orders exploring partnership with Mercy Partners.